NOROO

2024 Annual Report

Seventy-ninth term regular shareholders' meeting 2024.01.01 ~ 2024.12.31

NOROO Holdings Co., Ltd.

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CEO Message

Dear Esteemed Shareholders,

We would like to thank our shareholders for taking time out of their busy schedules to attend the 79th term regular shareholders' meeting of Noroo Holdings.

Last year, unstable business conditions such as supply chain disruptions, economic downturns, high exchange rates, and high prices continued due to domestic political and social instability and prolonged international disputes.

Despite the environment, Noroo Group achieved solid performance with consolidated sales of KRW 1,247.9 billion, operating profit of KRW 72.6 billion, and net profit of KRW 82.1 billion.

This year is expected to continue to be characterized by uncertainties such as the intensifying US-China hegemonic rivalry and the global tariff war, but we will continue to deliver solid and stable growth through our employee's united a sense of ownership and ceaseless challenges.

To this end, Noroo Group intends to set its 2025 management indicators as " Innovation NOROO, advancing into the next 100 years" and pursue the following three objectives.

First, we will maintain financial stability and strengthen profitability through sound management.

As uncertainties in the financial market are expected to continue this year, we will strengthen our financial soundness by streamlining costs, productivity, working capital, and investment through preemptive risk management and advancement of the money management system. We will also secure liquidity and We will pursue sound management through profitability improvement and build a solid management constitution that is not shaken by any risks.

Second, we will focus on developing future core technologies for sustainable future and growth.

The chemical industry division preoccupies the unique position of future core businesses, and based on core capabilities, eco-friendly, bio, specialty, and chemical By steadily expanding its competitiveness in the core materials of the new economy and the agricultural and life industry division will expand sales and enhance market competitiveness by developing new varieties.

Third, we will lay the foundation for sustainable growth by internalizing ESG management.

In recent years, Noroo Group has been building an organizational operating system and pursuing strategies in line with ESG management trends. Now, all executives and employees will do their best to maintain the organizational culture where ESG management is established based on a heavy responsibility to customers, partners, shareholders, and communities.

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This year, there are more uncertain risk factors than ever. Just as a deep-rooted tree is not shaken by the wind, it cannot prevent our challenge under any circumstances. We ask for your unwavering faith and support, and we wish you good health and luck at home.

Gratefully,

NOROO Holdings Co., Ltd.

March 21, 2025

Chairman Han Young-jae がたのこれ

Financial Review

1. Business Scope

(1) Company Outlook

- Holding Business for the purpose of controlling the contents of subsidiary companies' business by the ownership of subsidiary companies' shares
- Funding and Business Support business for subsidiary companies (including first-tier subsidiaries, second-tier subsidiaries, and companies controlled by second-tier subsidiaries)
- Finance Procurement Business for the purpose of funding subsidiary companies
- Office Support Business in order to jointly develop and sell products and jointly utilize equipment computing systems with subsidiary companies
- Purchase-Agency Business for supporting subsidiary companies
- Management Advice and Consulting Business
- Research, Technology Development, and Technical Information Provision Business
- Market Research and Management Consultation Business
- Intellectual Property Rights (including Brands and Trademarks) Management and Licensing Business
- Import/Export Business as well as Agency Business of the Same
- Real Estate Development Business
- Real Estate Leasing and Warehousing Business
- Building and Painting Business
- Manufacture and Sale Business of Paints, Synthetic Resins, Pigments and Ink
- Manufacturing and Sales Business of Printing Material Machines
- Plate printing industry
- Electronic Commerce Business over the Internet
- Investment Business and Incidental Businesses related to each of the above items

(2) Major Businesses

The major business NOROO Holdings Co., Ltd. operates is a holding business that is about controlling the contents of the company's subsidiaries' business through the ownership of the subsidiaries' shares.

NOROO Holdings Co., Ltd. presents a group-level strategy and vision as a holding company of NOROO Paint & Coatings Co., Ltd., NOROO Chemicals Co., Ltd., NOROO Auto Coating Co., Ltd., and The Kiban Co., Ltd., and provides office support and management advice to investment companies in addition to the holding business for the efficient management of subsidiaries and affiliates.

79th Annual Shareholders' Meeting

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(3) Location of Offices

Name	Business	Location
HQ & Anyang Office Overall business management and research divisions		351, Bakdal-ro, Manan-gu, Anyang-si, Gyeonggi-do, Korea
Seoul Office	Strategies and business assistance divisions	142, Teheran-ro, Gangnam-gu, Seoul, Korea

(4) Current Status of Employees

As of December 31, 2024

	(Unit: Person / 1,000,000 Won)											000 Won)	
					Emp	ployee					Outsid	e Worke	•
Division	Gender	Number of		er of I	Employees		Average Tota working annu year salar		Average salary per person	Male	Female	Total	Remark
		Inde	finite worker	Non	regular worker								
			Part-time		Part-time	Total	Total						
			worker		worker								
Holding Business	Male	47	-	2	-	49	5 years & 4 months	4,808	97	-	-	-	-
Ect.	Female	11	-		-	11	8 years & 9 months	749	75	-	-	-	-
Tota	al	58	-	2	-	60	6 years	5,557	93	-	-	-	-

(5) Organization Chart



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(6) Stock Overview

1 Issued Stocks

				(Unit: Stock/Won)
Type of Stock	Issued Stock	Equity	Ratio (%)	Remark
Common Stock	13,291,151	8,407,575,500	98.57	
Preferred Stock	243,559	121,779,500	1.43	Priority dividend stock (non-voting)
Total	13,534,710	8,529,355,000	100.00	

② Changes in Capital

					(Unit: Stock/Won)
Date	Classification	Type of Stock	Quantity	Par value per share	Capital increase (decrease)
2022.07.27	recapitalization	registered preferred stock	58,309	500	29,154,500

③ Stock Seam

(Unit: Won)

Settlement Day	Every year 12.31						
Base Day	12.31Closing Period of Stock BookJan. 1~ Jan. 31						
	The Korea Economic Daily (new	spaper publishing company)					
Notification Method	Provided, if it not possible to publish in above newspaper due to closure, suspension or other						
	unavoidable reasons, information shall be published in Maeil Business Newspaper						
Type of Stock	1, 5, 10, 50, 100, 500, 1000, 100	000					
Stock Dusiness Agency	Name of Agent	KEB Hana Bank Securty Agency Dept					
Stock Business Agency	Office Handling Place 72, International Finance-ro, Yeongdeungpo-gu, Seoul						

(7) Matters Concerning Corporate Bonds

- Not applicable

2. Company Financial Highlights

(1) General Estimate of the Business

Last year, NOROO Holdings Co., Ltd. continued to experience unstable business environment, including supply chain disruptions, economic downturns, high exchange rates and high prices, due to domestic political-social instability and prolonged international disputes. Despite this environment, the company achieved operating revenue of KRW 22.2 billion including dividend income, and net profit of KRW 19 billion, and Our consolidated profit, including the performance of subsidiaries and equity method invested companies, achieved solid growth, reaching sales of KRW 1,247.9 billion and net profit amounting to KRW 82.1 billion.

(2) Major Businesses and Product Manufacturing

- Not applicable

(3) Sales Result

- Not applicable

(4) Current Status of establishment and confirmation of major equipment and financing

(1)	Main	equipment	establishment	and	expansion
\sim					

					(Unit: 1,000 Won)
Classification	Land	Building/Structure	Assets under	Other tangible	Total
			construction	assets	
Beginning of Period	16,048,889	5,458,107	3,582,958	10,755,363	35,845,317
Net Increase	-	-	1,624,698	(267,211)	1,357,487
Depreciation	-	(143,310)	-	(2,116,293)	(2,259,603)
End of Period	16,048,889	5,314,797	5,207,656	8,371,859	34,943,201

② Overall funding situation

- Not applicable

3. Holding Company and Subsidiary Companies Business Consolidation

(1) Holding Company

- Not applicable



(2) Subsidiary Companies

(Unit: Stock/1,000 Won/1,000 Foreign Currency)

	Subsidiary		Re	lation			
Name	Address	Equity	Business	Number of	Ratio (%)	Rela	ntion
Nume	Address	Equity	Dusiness	Stock	14410 (70)	Sales	Purchasing
NOROO Paint & Coatings Co., Ltd.	351, Bakdal-ro, Manan-gu, Anyang-si, Gyeonggi-do	10,231,563	Manufacturing & sales of paints and synthetic resins	10,100,138	50.50	6,716,228	361,330
NOROO Automotive Coatings Co., Ltd.	28, jangangongdan 7-gil, Jangan-myeon, Hwa seong -si, Gyeonggi-do	76,346,445	Manufacturing & Sales of automotive coatings	7,706,526	50.47	11,445,394	-
NOROO Chemicals Co., Ltd.	7, Cheomdan-ro 285 beon-gil, Danwon-gu, Ansan-si, Gyeonggi-do	8,000,000	Manufacturing & sales of paints and thinners	1,600,000	100.00	1,060,281	-
NOROO Holdings (H.K.) Co., Ltd.	Units 04-05, 26/F, Railway Plaza, 39 Chatham Road South, Tsim Sha Tsui, Kowloon, Hong Kong	(USD) 16,100	Overseas investment and olding business	10,787,000	67.00	-	-
KIBAN TECH Co., Ltd.	10, Bamgogae 1-gil, Sam-juk-myeon, Anseong-si, Gyeonggi-do	30,900,000	Agricultureal liferelated business and investment business	61,800,000	100.00	20,172	75,846
THE KIBAN Co., Ltd.	10, Bamgogae 1-gil, Sam-juk-myeon, Anseong-si, yeonggi-do	33,200,000	Seed production business necessary for farming	61,772,822	93.03	762,020	-
NOROO Loginet Co., Ltd.	351, Bakdal-ro, Manan-gu, Anyang-si, Gyeonggi-do	2,400,000	Transportation intermediary agency and brokerage	480,000	100.00	1,493,412	179,135
NOROO HOLDINGS SINGAPORE Pte. Ltd.	111 Somerset Rd, #06-07, TripleOne Somerset, Singapore	(USD) 33,000	Overseas investment and holding business	23,000,000	69.70	-	-
NOROO IC Co., Ltd.	560 Old Peachtree Rd. NW, Suite 100, Suwanee, GA 30024	(USD) 1,681	Intellectual property management and rental business	1,513,000	90.00	-	-

4. The Sales Result and Property Status in the Last 3 Years

(1) Operation Performance

			(Unit: Won)
Subject	2024	2023	2022
Sales Revenue	22,215,240,435	20,669,639,893	20,027,915,202
Cost of Sales	18,064,439,673	17,553,856,607	15,186,309,288
Operation Profit	4,150,800,762	3,115,783,286	4,841,605,914
Other Revenues	20,091,850,302	84,271,285	44,084,799,592
Other Expenses	5,845,568,925	1,013,226,715	14,958,810,446
Financial Revenues	4,103,442,921	2,779,135,301	2,478,593,823
Financial Expenses	3,899,127,714	2,332,835,932	3,457,934,211
Income Loss Before Income Taxes Expenses	18,601,397,346	2,633,127,225	32,988,254,672
Income Taxes Expenses	(418,726,725)	31,144,407	305,430,068
Net Income	19,020,124,071	2,601,982,818	32,682,824,604
Other Comprehensive Profit or Loss	204,644,375	(131,496,082)	499,235,673
Total Comprehensive Income	19,224,768,446	2,470,486,736	33,182,060,277

(2) Balance Sheet

			(Unit: Won)
Subject	2024	2023	2022
Current Assets	34,906,400,565	24,318,469,426	31,238,890,599
Non-current Assets	354,814,113,380	367,554,961,134	362,321,542,465
Total Assets	389,720,513,945	391,873,430,560	393,560,433,064
Current Liabilities	31,902,057,938	24,368,064,743	27,152,458,127
Non-current Liabilities	14,108,180,982	37,772,601,798	33,906,097,214
Total Liabilities	46,010,238,920	62,140,666,541	61,058,555,341
Capital Stock	8,529,355,000	8,529,355,000	8,529,355,000
Capital Surplus	26,136,118,140	26,136,118,140	26,136,118,140
Other Capital Items	(8,469,287,807)	(8,469,287,807)	(8,469,287,807)
Retained Earnings	317,514,089,692	303,536,578,686	306,305,692,390
Total Shareholders' Equity	343,710,275,025	329,732,764,019	332,501,877,723
Total Liabilities and Shareholders' Equity	389,720,513,945	391,873,430,560	393,560,433,064

5. Challenges for the Company

- Please refer to 2. (1) General Estimate of the Business



6. Board of Directors and Audit Inspectors

								, , , , , , , , , , , , , , , , , , ,		ber 31, 2024
Name	Gender	Date of Birth	Position	Registered Executive	Permanent / non- permanent	Duty	Major Reference	Tenure of Office	End of Tenure	Business Relations regarding the Company
Han, Young Jae	Male	1955.02	Chairman	Corporate Director	Permanent	General Management	-Boston Uni. Graduate school -NOROO Holdings Chairman	44 years & 9 months	'27.03.31	
Kim, Yong Kee	Male	1955.01	Vice Chairman	Corporate Director	Permanent	General Management	-Yonsei Uni. Business admin. -NOROO Holdings Vice Chairman	9 years & 2 months	'25.03.31	
Kim Young Sung	Male	1962.01	President	Non- registered	Permanent	Bio Biz Management	-University of Pennsylvania Wharton School MBA -Bio-Business Division President of NOROO Holdings	1 year & 4 months		
Han, Won Seok	Male	1986.03	Vice President	Corporate Director	Permanent	General Management	-Centenary Uni. Business admin. -Chief of business strategy dept. of NOROO Holdings	10 years & 3 months	'26.03.31	
Kwon, Jun Young	Male	1969.11	Outside Director	Outside Director	Non- Permanent	Outside Director	-Harvard Uni. Urban Dev. (MA) -Outside Director of NOROO Holdings	5 years & 9 months	'25.03.31	
Yoo, Eun Sang	Male	1959.09	Outside Director	Outside Director	Non- Permanent	Outside Director	-University of London Cass Business School Finance (MA) -YJA Investment CEO	4 years & 10 months	'26.03.31	
Son, Jong Woo	Male	1969.09	Auditor	Auditor	Permanent	Auditing Director	-Uni. of Seoul Accounting (BA) -Chief of financial management dept. of NOROO Holdings	5 years & 9 months	'25.03.31	
Kim, Dong Hwan	Male	1970.10	Associate Managing Director	Non- registered	Permanent	Bio Biz	-Master of Finance, Class Business School, University of London -Bio-Business	1 year & 4 months		

As of December 31, 2024

							Division Managing Director of NOROO Holdings		
Bang, Lae Kun	Male	1976.03	Associate Managing Director	Non- registered	Permanent	Director of Research	-Uni. of Seoul Accounting (BA) -Chief of financial management dept. of NOROO Holdings	24 years	
Han, Kyung Won	Female	1983.12	Associate Managing Director	Non- registered	Permanent	Director of Brand Communication	-Lynn Uni. Social Sciences -Chief of brand Communication dept. of NOROO Holdings	10 years & 2 months	

※ Status of concurrent positions of other corporations

As of December 31, 2024

Name	Position	Dual company / a concurrent company	Registered	Tenure of Office
		NOROO Paint & Coatings Co., Ltd.		8 years & 9 months
Han,	Chairman	NOROO Coil Coatings Co., Ltd.		24 years & 10 months
Young		NOROO Chemicals Co., Ltd.	Registered	17 years & 10 months
Jae		THE KIBAN Co., Ltd.		9 years & 5 months
		Loginet Co., Ltd.		26 years & 6 months
17	m, Vice Chairman	NOROO Paint & Coatings Co., Ltd.		7 years & 9 months
		NOROO Coil Coatings Co., Ltd.	Registered	3 years & 9 months
Yong Kee	vice chairman	NOROO Chemicals Co., Ltd.	Registered	6 years & 9 months
Ree		NOROO R&C Co., Ltd.		6 years & 9 months
		NOROO Paint & Coatings Co., Ltd.		4 years & 9 months
	an,	NOROO Coil Coatings Co., Ltd.		5 years & 9 months
		NOROO Automotive Coatings Co., Ltd.		2 years & 9 months
		NOROO R&C Co., Ltd.		4 years & 4 months
Han,		KIBAN Tech Co., Ltd.		1 years & 9 months
Won	Vice President	THE KIBAN Co., Ltd.	Registered	9 years & 5 months
Seok		Loginet Co., Ltd.		10 years & 11 months
		DIT Co., Ltd.		5 years & 9 months
		NOROO Holdings (H.K.) Co., Ltd.		7 years & 4 months
		NOROO HOLDINGS SINGAPORE Pte. Ltd.		6 years
		NOROO Milano Design Studio(NMDS), S.R.L.		5 years & 4 months
Yoo, Eun Sang	Outside Director	YJA Investment Co., Ltd.	Registered	9 years
c		KIBAN Tech Co., Ltd.		4 years & 9 months
Son,	Auditor	THE KIBAN Co., Ltd.	Desistant	4 years & 9 months
Jong Woo	Auditor	BuiltOne Co., Ltd.	Registered	4 years & 9 months
vv00		DIT Co., Ltd.		3 years & 9 months
		NOROO Automotive Coatings Co., Ltd.		5 years & 9 months
Bang,	Associate	KIBAN Tech Co., Ltd.	Desistand	4 years
Lae Kun	Managing Director	THE KIBAN Co., Ltd.	Registered	3 years & 9 months
	Director	Loginet Co., Ltd.		8 years & 9 months

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Diamond Express Co., Ltd.	5 years & 9 months
IPK Co., Ltd.	3 years & 9 months
DEERS SEDA Co., Ltd.	4 years
DIT Co., Ltd.	5 years & 9 months

NOROO Holdings (H.K.) Co., Ltd.

NOROO FT Co., Ltd.

NOROO HOLDINGS SINGAPORE Pte. Ltd.

7. Major Shareholders

As of December 31, 2024

3 years & 9 months

3 years & 11 months

5 years & 8 months

Name	Number of Stocks	Ratio (%)	Business Relations regarding the Company	Status of the Company's Investment in the Major Shareholder	Remarks
Han, Young-Jae Etc.	6,161,990	46.36	-	-	-
Shin-han Bank	147,220	1.11	-	-	-
AGGREGATE VALUE FUND VCC	106,056	0.80	-	-	-
Park Hae-deok	90,042	0.68	-	-	-
Lee Jong Hyun	84,739	0.64	-	-	-

8. Investment for Company, Company and Subsidiary or Subsidiary's Investment for Other Company

(Unit: % / Stock)

		To other C	ompanies	From other	Companies
Other Company Name	Investment Company	Number of Stocks Ratio (%)		Number of Stocks	Ratio (%)
NOROO FT Co., Ltd.	NOROO Holdings Co., Ltd.	5,000	50		
IPK Co., Ltd.	NOROO Holdings Co., Ltd.	53,320	40		
DEERS SEDA Co., Ltd.	NOROO Holdings Co., Ltd.	880,000	40		
NOROO Vina Co., Ltd.	NOROO Paint & Coatings Co., Ltd.	-	100		
NOROO Tradng (Shanghai) Co., Ltd.	NOROO Paint & Coatings Co., Ltd.	-	100		
NOROO Paint(Shanghai) Co., Ltd.	NOROO Paint & Coatings Co., Ltd.	-	100		
Noroo Milano Design Studio(NMDS), S. R. L.	NOROO Paint & Coatings Co., Ltd.	-	100		
NOROO Coil Coatings Co., Ltd.	NOROO Paint & Coatings Co., Ltd.	2,000,000	100		
NOROO FZCO	NOROO Paint & Coatings Co., Ltd.	3	50		
SHEENLAC-NOROO Coatings India Pvt., Ltd.	NOROO Paint & Coatings Co., Ltd.	5,000,000	50		
NOROO KAYALAR Boya Sanayi ve Ticaret.A.S	NOROO Paint & Coatings Co., Ltd.	200,000	50		
NOROO KOSSAN Paint Sdn, Bhd	NOROO Paint & Coatings Co., Ltd.	1,010,895	50		
NOROO NANPAO Paint & Coating (Vietnam)Co., Ltd.	NOROO Paint & Coatings Co., Ltd.	4,500,000	50		
NOROO Holdings (H.K.) Co., Ltd.	NOROO Paint & Coatings Co., Ltd.	5,313,000	33		
NOROO HOLDINGS SINGAPORE Pte. Ltd.	NOROO Paint & Coatings Co., Ltd.	10,000,000	30.3		
NAC (SHANGHAI) Co., Ltd.	NOROO Automotive Coatings Co., Ltd.	-	100		
NOROO BEE AUTOMOTIVE COATINGS INDIA Pvt., Ltd.	NOROO Automotive Coatings Co., Ltd.	11,976,535	99.9		
PT NOROO AUTOMOTIVE PAINT INDONESIA	NOROO Automotive Coatings Co., Ltd.	1,259	99.9		
NOROO Automotive Coatings America, Inc.	NOROO Automotive Coatings Co., Ltd.	-	100		
NOROO BEE CHEMICAL BEIJING Co., Ltd.	NOROO Automotive Coatings Co., Ltd.	-	100		
NOROO Automotive Coatings Czech s.r.o	NOROO Automotive Coatings Co., Ltd.		100		
NOROO BEE CHEMICAL BRAZIL LTDA.	NOROO Automotive Coatings Co., Ltd.		97.7		
NOROO Automotive Coatings Mexico S. DE R.L. DE C.V.	NOROO Automotive Coatings Co., Ltd.		98		
The Kiban (Thailand) Co., Ltd.	THE KIBAN Co., Ltd.	1,289,188	100		
THE KIBAN LAO SOLE Co., Ltd.	THE KIBAN Co., Ltd.		100		
Hawaii Smart Agro and Trading, Inc.	KIBAN TECH Co., Ltd.		100		
Diamond Express Co., Ltd.	NOROO Loginet Co., Ltd.	20,000	100		

X Among the above contents, subsidiaries invested solely by Noroo Holdings Co., Ltd. are not included as duplicate contents. (2) Please refer to the current status of subsidiaries.

9. Major Creditors

(Unit: Stock/1,000 Won)

Name	Amount of Credit	Number of Stocks	Ratio (%)
Shinhan Bank	6,000,000	147,220	1.11

10. Important Matters arising after the Settlement Period

- Non applicable.



11. Other Important Matters in the Business

(1) Consolidated Operation Performance

			(Unit: Won
Subject	2024	2023	2022
Sales Revenue	1,247,877,697,168	1,214,475,965,811	1,031,666,056,580
Cost of Sales	940,057,781,259	923,480,126,122	823,685,101,507
Gross Profit	307,819,915,909	290,995,839,689	207,980,955,073
Selling and Administrative Expenses	235,265,217,946	223,172,214,410	178,101,799,328
Operation Profit	72,554,697,963	67,823,625,279	29,879,155,745
Other Revenues	21,952,896,256	2,069,653,349	4,190,194,467
Other Expenses	2,585,777,719	3,530,772,903	3,755,290,637
Financial Revenues	21,656,907,670	17,081,314,801	16,028,400,291
Financial Expenses	16,617,330,672	16,539,541,458	18,391,096,334
Equity Method Profit	6,990,466,049	2,464,688,524	6,835,005,786
Equity Method Loss	281,691,335	1,501,651	7,263,398,260
Loss from Disposal of Investment Assets of Affiliated Companies	75,534,237	-	-
Profit from Disposal of Investment Assets of Affiliated Companies	-	-	15,136,086,081
Reimbursement of Impairment Losses on Investment Assets of Affiliated Companies	120,887,249	-	-
Net Income before Income Tax Expense	103,473,746,726	69,367,465,941	42,659,057,139
Corporate Tax Expense (revenue)	20,752,962,371	15,360,680,825	8,530,775,085
Continued Operating Profit	82,720,784,355	54,006,785,116	34,128,282,054
Interrupted Operating Profit (loss)	(653,047,983)	(2,327,345,131)	(737,475,395)
Net Income	82,067,736,372	51,679,439,985	33,390,806,659
Other Comprehensive Income	14,627,493,170	(1,264,819,719)	5,163,251,101
Total Comprehensive Income for the Current Term	96,695,229,542	50,414,620,266	38,554,057,760

(2) Consolidated Balance Sheet

			(Unit: Won)
Subject	2024	2023	2022
Current Assets	618,344,524,322	595,112,644,977	583,742,767,450
Non-current Assets	596,494,423,923	593,710,926,553	588,246,610,528
Total Assets	1,214,838,948,245	1,188,823,571,530	1,171,989,377,978
Current Liabilities	358,871,107,456	351,623,858,673	367,016,107,664
Non-current Liabilities	83,728,100,143	143,408,066,337	144,147,816,317
Total Liabilities	442,599,207,599	495,031,925,010	511,163,923,981
Capital Stock	8,529,355,000	8,529,355,000	8,529,355,000
Capital Surplus	72,770,965,308	72,712,353,084	72,712,353,084
Other Capital Items	(19,436,467,969)	(19,436,467,969)	(19,436,467,969)
Other Comprehensive Income Accumulated Amount	13,480,293,909	2,641,422,982	1,515,278,579
Retained Earnings	394,828,790,785	349,170,621,867	330,450,515,028
Non-cultivated Share	302,066,803,613	280,174,361,556	267,054,420,275
Total Shareholders' Equity	772,239,740,646	693,791,646,520	660,825,453,997
Total Liabilities and Shareholders' Equity	1,214,838,948,245	1,188,823,571,530	1,171,989,377,978

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Financial Statements

Consolidated Balance Sheet (Consolidated Financial Position Statement)

The seventy-ninth term as of December 31, 2024 / The seventy-eighth term as of December 31, 2023

Accounts	The seventy	-ninth term	The seventy-eighth term	
Assets				
I. Current Assets		618,344,524,322		595,112,644,97
Cash and Cash Equivalents	133,418,350,376		144,298,069,436	
Sales Receivables	233,494,256,421		222,959,465,292	
Accounts Receivable and Other Receivables	83,612,706,868		73,526,803,330	
Inventory Assets	157,650,617,685		144,600,917,282	
Current Corporate Tax Assets	543,213,755		224,113,928	
Other Current Assets	6,844,862,381		8,348,721,828	
Other Current Financial Assets	2,227,964,327		634,556,369	
Return Product Collection Right	552,552,509		519,997,512	
II. Non-current Assets		596,494,423,923		593,710,926,55
Other Long-term Receivables	23,666,506,999		17,167,387,302	
Associates and Joint Enterprise Investments	38,810,305,095		37,026,875,036	
Tangible Assets	439,326,836,374		444,997,026,217	
Licensed Assets	3,072,498,615		4,494,540,776	
Investment Real Estate	8,777,818,488		10,520,496,320	
Intangible Asset	45,136,813,566		41,300,766,861	
Deferred Tax Assets	5,824,158,193		6,890,115,051	
Other Non-current Assets	6,016,113,018		7,537,185,376	
Other Non-current Financial Assets	25,863,373,575		23,776,533,614	
Total Assets		1,214,838,948,245		1,188,823,571,53
Liabilities				
I. Current Liabilities		358,871,107,456		351,623,858,67
Purchases Liabilities	169,778,327,792		166,060,907,341	
Accounts Payable and Other Payment Liabilities	58,108,933,944		57,625,251,272	
Liquid Borrowings and Debentures	103,182,114,952		100,495,417,233	
Current Corporate tax Liability	13,105,579,029		12,696,922,440	
Other Current Liabilities	11,362,542,506		10,306,859,590	
Current Lease Liabilities	1,734,464,326		2,459,440,004	
Refund Liabilities	1,599,144,907		1,979,060,793	
II. Non-current Liabilities		83,728,100,143		143,408,066,33
Other Long-term Payment Liabilities	970,762,191		999,801,558	
Long-term Borrowings and Debentures	15,561,363,799		76,091,824,808	
Net defined Benefit Liability	21,160,298,499		20,640,812,039	
Other Long-term Employee Liabilities	9,730,704,720		7,089,718,430	
Deferred Tax Liabilities	34,500,374,908		36,321,790,019	
Non-current Lease Liabilities	1,218,076,904		1,961,070,139	

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Recovery Provisions	586,519,122		133,629,235	
Other Non-current Liabilities	0		169,420,109	
Total Liabilities		442,599,207,599		495,031,925,010
Equity				
Parent's Ownership Interest		470,172,937,033		413,617,284,964
Capital Stock	8,529,355,000		8,529,355,000	
Capital Surplus	72,770,965,308		72,712,353,084	
Other Capital Items	(19,436,467,969)		(19,436,467,969)	
Other Comprehensive Income Accumulated Amount	13,480,293,909		2,641,422,982	
Retained Earnings	394,828,790,785		349,170,621,867	
Non-cultivated Share		302,066,803,613		280,174,361,556
Total Equity		772,239,740,646		693,791,646,520
Total Liabilities and Equity		1,214,838,948,245		1,188,823,571,530

Consolidated Comprehensive Income Statement

Accounts	The seventy	-ninth term	The seventy-eighth term	
I. Sales Revenue		1,247,877,697,168		1,214,475,965,811
II. Cost of Sales		940,057,781,259		923,480,126,122
III. Gross Profit		307,819,915,909		290,995,839,689
Selling and Administrative Expenses	(235,265,217,946)		(223,172,214,410)	
IV. Operation Profit		72,554,697,963		67,823,625,279
Other Revenues	21,952,896,256		2,069,653,349	
Other Expenses	(2,585,777,719)		(3,530,772,903)	
Financial Revenues	21,656,907,670		17,081,314,801	
Financial Expenses	(16,617,330,672)		(16,539,541,458)	
Equity Method Profit	6,990,466,049		2,464,688,524	
Equity Method Loss	(281,691,335)		(1,501,651)	
Loss from Disposal of Investment Assets of	(75 52 4 227)			
Affiliated Companies	(75,534,237)		-	
Loss from Disposal of Affiliated Company's	(120.007.240)			
Investment Assets	(120,887,249)		-	
V. Net Profit and Loss		102 472 746 726		CO 2C7 4CF 044
before Income Tax Expense Deduction		103,473,746,726		69,367,465,941
Corporate tax expense (income)	20,752,962,371		15,360,680,825	
VI. Continued operating profit		82,720,784,355		54,006,785,116
VII. Interrupted operating profit (loss)		(653,047,983)		(2,327,345,131)
VIII. Profit and loss		82,067,736,372		51,679,439,985
IX. Other comprehensive income		14,627,493,170		(1,264,819,719)
1. Items that are not subsequently reclassified				
to profit or loss				
Re-measurement factors of net defined	138,873,904		(2,697,133,353)	
benefit liabilities	150,015,504		(2,007,100,000)	
Re-measurement factors of net defined	9,059,020		_	
benefit liabilities of associates	5,055,020			
2. Items that are Subsequently Reclassified			-	
to Profit or Loss				
Other Comprehensive Income of associates	222,875,574		(309,430,500)	
and Joint Ventures	222,013,314		(303,430,300)	
Foreign Exchange Differences in Overseas	14,256,684,672		1,741,744,134	
Businesses	14,230,004,072		1,7 + 1,7 + 1,13 +	
X. Total Comprehensive Income		96,695,229,542		50,414,620,266
for the Current Term		50,055,225,542		50,414,020,200
1. Attribution of Current net Income				
Owner's Interest in a Parent Company	50,745,126,364		25,461,623,413	
Non-controlling Interest	31,322,610,008		26,217,816,572	
2. Attribution of Total Comprehensive Income				

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61,744,297,285		25,085,851,682	
34,950,932,257		25,328,768,584	
	4,836		2,429
	4,841		2,434
	4,899		2,651
	4,904		2,656
		34,950,932,257 4,836 4,841 4,899	34,950,932,257 25,328,768,584 34,950,932,257 25,328,768,584 4,836 4,836 4,836 4,836 4,836 4,841 4,899 4,899

Consolidated Capital Change Table

The seventy-ninth term as of December 31, 2024 / The seventy-eighth term as of December 31, 2023

(Unit: Won) Owners of the parent company Accumulated Non-controlling Subject Total Capital Other Retained Interests Capital **Other Capital** Surplus Comprehensive Earnings Income 8,529,355,000 72,712,353,084 (19,436,467,969) 1,515,278,579 330,450,515,028 267,054,420,275 2023.1.1 660,825,453,997 **Total Comprehensive Income** 26,217,816,572 25,461,623,413 51,679,439,985 Net Income Re-measurement Factor of Net (1,501,916,134) (1,195,217,219) (2,697,133,353) Defined Benefit Liabilities Other Comprehensive Income and Loss shares of Affiliates and (325,259,635) 15,829,135 (309,430,500) Joint Ventures Foreign Exchange Differences at 1,451,404,038 290,340,096 1,741,744,134 **Overseas Operations Total Comprehensive Income** 1,126,144,403 23,959,707,279 25,328,768,584 50,414,620,266 Subtotal Transactions with the Owner: Annual Dividend (5,239,600,440) (7,270,213,330) (12,509,813,770) Interim Dividend (5,074,613,973) (5,074,613,973) Acquisition/disposal of Investment shares in Subsidiary 136,000,000 136,000,000 Companies 2023.12.31 8,529,355,000 72,712,353,084 (19,436,467,969) 2,641,422,982 349,170,621,867 280,174,361,556 693,791,646,520 2024.1.1 8,529,355,000 72,712,353,084 (19,436,467,969) 2,641,422,982 349,170,621,867 280,174,361,556 693,791,646,520 **Total Comprehensive Income:** 31,322,610,008 Net Income 50,745,126,364 82,067,736,372 Re-measurement Factor of Net 151,240,974 (12,367,070) 138,873,904 Defined Benefit Liabilities Re-measurement Factor of 9,059,020 related Company's net Defined 9,059,020 **Benefit Liabilities** Other Comprehensive Income and Interests of Affiliated (1,537,285,125) 1,760,160,699 222,875,574 Companies and Joint Enterprises Foreign Exchange Differences at 12,376,156,052 1,880,528,620 14,256,684,672 **Overseas Operations Total Comprehensive Income** 10,838,870,927 50,905,426,358 34,950,932,257 96,695,229,542 Subtotal Transactions with the Owner: Annual Dividend (5,247,257,440) (11,061,616,701) (16,308,874,141) Interim Dividend (2,125,136,403) (2,125,136,403) Acquisition/disposal of Investment shares in Subsidiary 58,612,224 128,262,904 186,875,128 Companies 2024.12.31 8,529,355,000 72,770,965,308 (19,436,467,969) 13,480,293,909 394,828,790,785 302,066,803,613 772,239,740,646



Consolidated Cash Flow Statement

Subject	The seventy-ninth term		The seventy-	eighth term	
I. Net Cash Flow from Operating Activities		71,270,973,680		97,506,147,175	
1. Cash Flows Generated from Operations	92,470,629,255		113,411,325,246		
2. Receipt of Interest	5,269,328,732		5,154,710,497		
3. Payment of Interest	(6,647,348,299)		(7,928,867,466)		
4. Receipt of Dividends	1,061,438,787		977,281,332		
5. Refund of Corporate Tax (payment)	(20,883,074,795)		(14,108,302,434)		
II. Net Cash Flow from Investment Activities		(3,065,996,382)		(20,614,360,734)	
Reduction in Receivables and Other Receivables	9,080,662,360		38,206,554,290		
Increase in Receivables and Other Receivables	(18,199,674,000)		(36,378,393,784)		
Reduction of Other Long-term Receivable	4,278,351,239		3,840,329,690		
Increase in Other Long-term Receivable	(4,268,333,849)		(5,069,485,645)		
Reduction in Financial Assets measuring Fair Value					
through Profit or Loss	66,868,528		295,064,068		
Increase in Financial Assets measuring Fair Value	(1 750 607 620)				
through Profit or Loss	(1,750,687,620)		(1,476,915,628)		
Repayment of Cost-measuring Financial Assets after	125 000 000				
Amortization	135,000,000		-		
Disposal of Tangible Assets	584,552,928		520,767,974		
Acquisition of Tangible Assets	(14,605,771,996)		(19,453,739,343)		
Disposal of Intangible Assets	283,272,728		90,000,000		
Acquisition of Intangible Assets	(5,695,253,912)		(1,375,703,646)		
Disposal of Investment Real Estate	22,490,082,335		-		
Disposal of Investment Shares of Affiliated	4,396,392,000				
Companies and Joint Ventures	4,590,392,000		-		
Disposal of Non-current Assets Scheduled for Sale	(84,000,000)		-		
Disposal of Lease Claims	222,542,877		187,161,290		
III. Net cash Flow from Financial Activities		(82,532,995,748)		(47,560,665,211)	
Increase in Short-term Borrowings	14,283,744,069		5,241,754,374		
Repayment of Short-term Borrowings	(23,160,505,934)		(10,438,550,989)		
Increase in Long-term Borrowings	6,000,000,000		51,945,000,000		
Repayment of long-term Borrowings	(11,000,000,000)		(5,000,000,000)		
Repayment of Long-term Liquidity Borrowings	(32,280,229,681)		(68,703,000,000)		
Repayment of Corporate Bonds	(15,000,000,000)		-		
Payment of Lease Liabilities	(3,174,226,389)		(3,159,206,110)		
Paid Capital Increase of Subsidiary	231,826,448		136,000,000		
Payment of Dividends	(18,433,604,261)		(17,582,662,486)		
IV. Net increase/decrease in Cash and Cash		(14 228 019 450)		20 221 121 220	
Equivalents		(14,328,018,450)		29,331,121,230	
V. Cash and Cash Equivalents (1.1)		144,298,069,436		114,807,335,429	
VI. Exchange rate Fluctuation Effect of Cash and		3,448,299,390		159,612,777	
Cash Equivalents		3,770,233,330		133,012,777	
VII. Cash and Cash Equivalents (12.31)		133,418,350,376		144,298,069,436	

Balance Sheet (Financial Position Statement)

The seventy-ninth term as of December 31, 2024 / The seventy-eighth term as of December 31, 2023

Accounts	The seventy-ninth term		The seventy-eighth term	
Assets				
I. Current Assets		34,906,400,565		24,318,469,426
Cash and Cash Equivalents	4,608,028,360		5,149,770,986	
Accounts Receivable and Other Receivables	28,021,158,610		18,301,238,855	
Other Current Assets	49,249,268		93,093,646	
Other Current Financial Assets	2,227,964,327		619,556,369	
Current Corporate Tax Assets	-		154,809,570	
II. Non-current Assets		354,814,113,380		367,554,961,134
Other Long-term Receivables	159,550,729		2,762,707,603	
Associates and Joint Enterprise Investments	289,502,006,734		294,723,997,326	
Tangible Assets	35,089,356,784		36,068,642,050	
Licensed Assets	271,983,829		1,129,064,389	
Investment Real Estate	15,780,157,739		18,189,896,555	
Intangible Asset	4,147,917,938		4,131,608,816	
Other Non-current Assets	2,779,620,126		2,695,620,126	
Other Non-current Financial Assets	7,083,519,501		7,853,424,269	
Total Assets		389,720,513,945		391,873,430,560
Liabilities				
I. Current Liabilities		31,902,057,938		24,368,064,743
Accounts Payable and Other Payment Liabilities	3,229,567,798		3,138,498,794	
Other Current Liabilities	141,040,034		132,122,920	
Current Borrowings	27,962,787,050		20,195,229,681	
Current Lease Liabilities	267,760,608		822,702,680	
Liquidity Recovery Provisions	138,564,394		-	
Other Current Financial Liabilities	79,049,585		79,510,668	
Current Corporate tax Liability	83,288,469		-	
II. Non-current Liabilities		14,108,180,982		37,772,601,798
Other Long-term Payment Liabilities	-		210,000,000	
Long-term Loan	9,000,000,000		31,486,316,069	
Net defined Benefit Liability	3,811,221,891		3,876,104,522	
Other Long-term Employee Liabilities	175,976,632		100,537,879	
Deferred Tax Liabilities	-		250,762,288	
Lease Liabilities	-		133,629,235	
Recovery Provisions	1,120,982,459		1,715,251,805	
Total Liabilities		46,010,238,920		62,140,666,541
Equity				
Capital Stock	8,529,355,000		8,529,355,000	
Capital Surplus	26,136,118,140		26,136,118,140	
Other Capital Items	(8,469,287,807)		(8,469,287,807)	
Retained Earnings	317,514,089,692		303,536,578,686	

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Iders' Meeting

Total Equity	343,710,275,025	329,732,764,019
Total Liabilities and Equity	389,720,513,945	391,873,430,560

Income statement

		(Unit: Won
Accounts	The seventy-ninth term	The seventy-eighth term
I. Sales Revenue	22,215,240,435	20,669,639,893
II. Cost of Sales	18,064,439,673	17,553,856,607
III. Operating Profit and Loss	4,150,800,762	3,115,783,286
Other Revenues	20,091,850,302	84,271,285
Other Expenses	5,845,568,925	1,013,226,715
Financial Revenues	4,103,442,921	2,779,135,301
Financial Expenses	3,899,127,714	2,332,835,932
IV. Net Profit and Loss before Income Tax Expense Deduction	18,601,397,346	2,633,127,225
V. Corporate tax expense (income)	(418,726,725)	31,144,407
VI. Profit and loss	19,020,124,071	2,601,982,818
VII. Other comprehensive income	204,644,375	(131,496,082)
1. Items that are not Subsequently Reclassified to Profit or Loss		
Remeasurement Factors of Net Defined Benefit Liabilities	204,644,375	(131,496,082)
2. Items that are Subsequently Reclassified to Profit or Loss		
VIII. Total Comprehensive Income for the Current Term	19,224,768,446	2,470,486,736
IX. Earnings per share		
1. Basic and Diluted Earnings per share	1,813	248
2. Preferred Stock Basic and Diluted EPS	1,818	253

Statement of Changes in Equity

						(Unit: Wo
Accounts	Share Capital	Capital Surplus	Other Components of Equity	Accumulated Other Comprehensive Income	Retained Earnings	Total
Balance at January 1, 2023	8,529,355,000	26,136,118,140	(8,469,287,807)	-	306,305,692,390	332,501,877,723
Comprehensive Income						
Profit for the Year	-	-	-	-	2,601,982,818	2,601,982,818
Remeasurements of Net Defined Benefit Liabilities	-	-	-	-	(131,496,082)	(131,496,082
Total Comprehensive Income	-	-	-	-	2,470,486,736	2,470,486,736
Owner Changes in Equity						
Annual Dividends	-	-	-	-	(5,239,600,440)	(5,239,600,440)
Balance at December 31, 2023	8,529,355,000	26,136,118,140	(8,469,287,807)	-	303,536,578,686	329,732,764,019
Balance at January 1, 2024	8,529,355,000	26,136,118,140	(8,469,287,807)	-	303,536,578,686	329,732,764,019
Comprehensive Income:						
Profit for the Year	-	-	-	-	19,020,124,071	19,020,124,071
Remeasurements of Net Defined Benefit Liabilities	-	-	-	-	204,644,375	204,644,375
Total Comprehensive Income	-	-	-	-	19,224,768,446	19,224,768,446
Owner Changes in Equity						
Annual Dividends	-	-	-	-	(5,247,257,440)	(5,247,257,440
Balance at December 31, 2024	8,529,355,000	26,136,118,140	(8,469,287,807)	-	317,514,089,692	343,710,275,025



Cash Flow Statement

				(Unit: Won)
Subject	The seventy		The seventy-e	eighth term
I. Net Cash Flow from Operating Activities		6,802,098,441		5,322,874,278
1. Cash Flows Generated from Operations	(8,675,432,925)		(8,978,291,655)	
2. Receipt of Interest	854,013,398		974,847,208	
3. Payment of Interest	(1,894,950,347)		(1,864,367,521)	
4. Receipt of Dividends	16,363,658,745		15,190,686,246	
5. Refund of Corporate Tax (payment)	154,809,570		-	
II. Net Cash Flow from Investment Activities		14,589,974,896		495,582,274
Reduction in the Deposit	11,943,467		19,930,320	
Increase in Deposit	(12,000,000)		(21,000,000)	
Recovery of Short-term Loans	500,000,000		-	
Recovery of Long-term Loans	62,240,000		76,820,000	
Increase in Long-term Loans	(50,000,000)		(2,530,000,000)	
Decrease in Short-term Financial Instruments	5,500,000,000		11,000,000,000	
Increase in Short-term Financial Instruments	(12,500,000,000)		(3,000,000,000)	
Acquisition of Investment shares of			(664,000,000)	
Subsidiary Companies	-		(664,000,000)	
Disposal of Tangible Assets	509,917,665		12,393,182	
Acquisition of Tangible Assets	(1,811,139,286)		(4,396,461,228)	
Acquisition of Intangible Assets	(27,069,285)		(2,100,000)	
Disposal of Investment Real Estate	22,490,082,335		-	
Increase in other invested assets	(84,000,000)		-	
III. Cash Flow from Financial Activities		(22,290,186,811)		(3,617,649,016)
Increase in Short-term Borrowings	-		2,500,000,000	
Repayment of Short-term Borrowings	(2,500,000,000)		-	
Increase in Long-term Borrowings	-		12,945,000,000	
Repayment of Long-term Borrowings	(8,000,000,000)		-	
Repayment of Liquidity Long-term Liabilities	(5,695,229,681)		(12,945,000,000)	
Payment of Lease Liabilities	(848,524,990)		(878,914,297)	
Payment of Dividends	(5,246,432,140)		(5,238,734,719)	
IV. Net Increase/Decrease in Cash and Cash		(000 112 17 1)		2 200 007 526
Equivalents (I+II+III)		(898,113,474)		2,200,807,536
V. Cash and Cash Equivalents (1.1)		5,149,770,986		2,908,164,182
VI. Exchange Rate Fluctuation Effect of Foreign		256 270 040		40 700 200
Currency-denominated Cash and Cash Equivalents		356,370,848		40,799,268
VII. Cash and Cash Equivalents (12.31)		4,608,028,360		5,149,770,986

Surplus Appropriation Statement

				(Unit: Won)
Subject	The seventy	-ninth term	The seventy-eighth term	
I. Undisposed Retained Earnings		310,485,089,692		297,032,578,686
Retained Earnings for the Previous Term	291,260,321,246		294,562,091,950	
Re-measurement Factor of	204,644,375			
Net Defined Benefit Liabilities			(131,496,082)	
Net Income	19,020,124,071		2,601,982,818	
Total		310,485,089,692		297,032,578,686
II. Disposal of Retained Earnings		6,349,861,490		5,772,257,440
Earned Surplus Reserve	578,000,000		525,000,000	
Dividend				
(Cash Dividends per Share (%):			5,247,257,440	
Common Stock:				
Current 500won(100%)	5 771 061 400			
Previous 500won(100%)	5,771,861,490			
Preference Shares:				
Current 505won(101%)				
Previous 505won(101%)				
II . Retained Earnings not Disposed for the Next Term		304,135,228,202		291,260,321,246

Auditor's Report

To the CEO of NOROO Holdings Co., Ltd.

This auditor conducted an audit of the accounting and business affairs or operations for the 79th business year (January 1, 2024 to December 31, 2024) and reports the results as follows:

(1) Overview of Auditing Methods

For the purpose of accounting audit, we have perused account books and related documents, reviewed the financial statements, consolidated financial statements, and the accompanying supplementary documents, and if deemed necessary, applied appropriate audit procedures such as contrast, due diligence, presence, inquiry and others.

When it comes to operational audit, we have attended meetings of the Board of Directors and other important meetings and have received a report on sales from the directors when deemed necessary. We used appropriate methods, such as perusing and examining important documents closely.

(2) Matters concerning the Balance Sheet (Statement of Financial Position) and Income Statement The balance sheet, consolidated balance sheet, income statements, and consolidated income Statements present the Company's financial status and business performance properly in accordance with laws and regulations and the articles of incorporation.

(3) Matters Concerning the Statement of Appropriation of Retained Earnings The statement of appropriation of retained earnings has been appropriately prepared in accordance with laws and regulations and articles of incorporation.

(4) Matters Concerning the Business Report The business (sales) report shows the Company's situation appropriately in accordance with laws and regulations and articles of incorporation.

March 6, 2025 NOROO Holdings Co., Ltd.

Auditor Son, Jong-woo



79th Annual Shareholders' Meeting

Reports on the Status of Operations of CEO and Internal Account Manager

To the Board of Directors and Internal Auditor of NOROO Holdings Co., Ltd.

As of December 31, 2024, CEO and Internal Accounting Manager has reviewed the status of the design and operation of our internal accounting control system (IACS) for the fiscal year ending on the same date. The responsibility for the design and operation of the IACS rests with the CEO, internal accounting manager and the company's management.

The CEO and Internal Accounting Manager has evaluated whether the Company's IACS is designed and operated effectively to prevent or detect errors or irregularities that may cause distortions in financial statements for the preparation and disclosure of reliable financial statements.

The CEO and internal accounting manager used the "Internal Accounting Management System Design and Operation Conceptual System (name of the system if other systems are used)" as the reference criteria for the design and operation of the internal accounting management system. In order to evaluate the design and operation of the internal accounting management system, the "Best Standard for Evaluation and Reporting of Internal Accounting Management System" (name of the standard if other criteria are used) was used as the evaluation criteria.

According to the evaluation of the internal accounting management system by the CEO and internal accounting manager, our internal accounting management system as of December 31, 2024 is effectively designed and operated based on the 'Internal Accounting System Design and Operation Conceptual System (name of other systems).

The CEO and internal accounting manager confirmed that the report was not falsely stated or displayed, and that the matters to be stated or displayed were not omitted.

In addition, the CEO and internal accounting manager confirmed that the report did not contain or indicate any material that caused serious misunderstanding, and checked and reviewed it with sufficient care.

March 6, 2025

NOROO Holdings Co., Ltd.

President (CEO) Kim, Yong-kee

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Internal Accounting Manager Bang, Lae-Kun